Optimize the Acoustics of Open Offices

By Karen Kroll

For more than two decades, Scott Young, the mind behind the cartoon character Dilbert, has poked fun at the cubicle farms that mark so many of today’s office environments. Dilbert’s trials notwithstanding, many organizations have found that a more open environment, with movable partitions and plenty of meeting places, is more conducive to productivity than the permanent offices that prevailed 30-some years ago.

At the same time, however, openness means that employees are likely to be distracted by other employees’ conversations, cell phones ringing and the like. In fact, more than 20 percent of the 1,037 respondents to a recent survey by consulting firm Randstad US ranked loud noises as their top workplace pet peeve. What’s more, extraneous noises can be more than simply annoying; they also can impair workers’ productivity. “Studies show that acoustics have a major impact on the efficiency of employees’ work,” says David Joiner, principal with JaffeHolden.

The objective for facility managers is to leverage the benefits of open office designs while minimizing distractions. A range of acoustical goals come into play, says Jeffrey Fullerton, director of architectural acoustics with Acentech. These include controlling the noise in common areas, creating some level of privacy and sound absorption for workers at their desks, and enabling privacy in rooms where confidential discussions occur.

Specific needs and objectives vary from one type of building to another, Fullerton adds. Government offices, for instance, often require high levels of privacy. In most commercial buildings, the goal is to minimize distracting noises and provide enough sound absorption or background sound that employees can concentrate. In a few businesses — advertising comes to mind — managers actually may want a slightly higher noise level to project an environment of excitement and busyness.

Whatever the specific goals, it’s easiest to achieve them when the building is designed with acoustics in mind from the start, says Raj Patel, principal with Arup, an engineering and consulting firm. In fact, in many countries, building codes require owners to consider the noise environment around the site, such as traffic or plane noise, when designing and building a facility. While this typically isn’t required in the United States it still should be considered. That’s particularly true if workers will be able to open the windows on the building, he says.
If the acoustical environment isn’t considered until the design or construction processes already have begun, the costs to remedy any noise problems tend to spike, says Michael Schwob, principal and director of technology services with JBA Consulting Engineers. That’s because the resolution often will require tearing into new construction and working after hours so that employees aren’t disturbed. Moreover, the likelihood that you’ll be able to satisfactorily resolve the problems drops, as the proper solution may simply have become cost-prohibitive.

**The ABCs of Acoustics**

Absorption requires what might be called passive tools, such as sound-absorbing ceiling panels. “It may be a greater cost initially, but it requires no maintenance or additional changes,” Joiner says. Without sound-absorbing ceiling panels, employees’ conversations and similar sounds will reflect off the ceiling and distract employees nearby.

Effective sound-absorbing ceiling materials will have an NRC, or noise reduction coefficient, of .85 or greater, meaning that they remove 85 percent of the sound bouncing off the ceiling. Fiberglass ceiling tiles with a painted finish tend to have NRCs that are about 25 percent higher than what mineral fiber tiles provide, says Thomas Trask, senior associate with Newcomb & Boyd. Fiberglass “is more absorptive at the same thickness versus mineral fiber.”

Somewhat surprisingly, fiberglass actually is less dense than mineral fiber, Trask adds. That is a plus when a soundmasking system is going to be installed in the plenum, as fiberglass typically does a better job of evenly distributing the sound.

However, sound-absorbing ceiling tiles often come at a premium, says Jim Merrill, partner, Shen Millsom & Wilke.

That’s not to say that mineral fiber tiles have no place in open office buildings. Often, they are more effective at actually blocking sound, and thus may be preferred when the mechanical systems are located in the plenum. A material’s ability to block sound is measured by its CAC, or ceiling attenuation class. The higher the CAC, the better the material is at blocking sound. Generally, you want to get a CAC of at least 40, says Trask.

To offer tiles that both block sound from the plenum and also absorb sound from offices below, some manufacturers are developing tiles that combine fiberglass and mineral fiber, Fullerton says.

Another situation where sounds need to be managed both from above and below is in open plenum spaces. The problem is that the bottom of the exposed concrete deck reflects sound. One way around this problem is to incorporate sound-absorbing material into the design. For instance, in one design on which Patel worked, sound absorbing panels were placed on either side of the ceiling lights. These absorbed sounds from below and captured the sound reflecting off the ceiling. Ceiling system manufacturers have developed products specifically for open plenum spaces.
The cubicle partitions that frequently show up in Dilbert cartoons can play a role in helping to mute the noise between workers. “The closer you place people together, the more you need to think about partitions,” Patel says.

Many offices are moving to increasingly lower partitions to introduce an even more open feel and allow daylight to travel as far as possible through the building, Trask says. In fact, it’s not unusual for some to be only three or four feet high, or for just one or two sides of a workstation to be higher. “The market has spoken and no one wants heights of five feet or more,” he says.

But the lower heights also reduce the panels’ ability to absorb sound. To mitigate this effect, some panels have glass panes running along the top. These allow daylight to make its way further into the building, but also help control sound, Trask says.

Another option is to use hanging wall panels, says Joiner. These run about two-by-four-feet, and can hang from the ceiling or on walls. Along with adding a decorative element, the panels also absorb sound, he says.

The walls themselves can provide some sound absorption, which is especially important when offices need to be located near air handling units, Schwob notes. “You want to design the walls to attenuate the noise.” For instance, fiberglass can be placed in the cavities to absorb the sound. Gypsum board also can block sound by adding mass to a partition. Staggered studs will break the connection between two sides of the wall, also helping to block sound. Reducing fan noise and air velocity in the ductwork, and improving the fittings that cause turbulence also will help reduce sound levels.

**Soundmasking Systems**

The final letter of the acoustics ABCs stands for “covering.” That’s the role of soundmasking systems. Soundmasking systems consist of multiple speakers that emit a constant background noise, reducing the intelligibility of voices and the distractions from remote sources, Merrill says. Workers still are able to understand people talking next to them.

There are two general types of soundmasking systems: in-plenum and direct field.

In the former, speakers are placed in the plenum above ceiling tiles. Ideally, the speakers are evenly spaced between about 10 and 12 feet apart to minimize differences in the level of the sound from one part of the office to another, Joiner says. In addition, some ceiling tiles have a Mylar backing, which helps to disperse the sound more evenly.
Direct-field systems use small speakers attached to the ceiling grid or lights or installed in the tiles. They can also be designed into furniture and partitions. With a direct-field system, an enclosed office can be set up as its own sound-masking zone.

While soundmasking systems tend to be used most frequently in office areas, they also can be placed in hallways and conference rooms, but at lower volumes, Merrill says. The reason? “You want the sense of sound everywhere; otherwise, you draw attention to the system.”

While the tools that acoustical engineers can use to create a productive and pleasant open office environment are valuable, managing expectations often is just as important, Merrill says. Employees who have been working in closed offices and then move to open offices may find themselves more distracted by the noise and activity around them. Getting through the adjustment period often requires someone from top management setting the proper tone. “Change management is the biggest thing,’” he says.

With effective change management and a properly designed environment, private-office holdouts may eventually come to appreciate the benefits of open office environments.

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